## **CHILDREN & FAMILY SERVICES DEPARTMENT**

# **DRAFT REVENUE BUDGET 2017/18**

Net Budget 2016/17		Employees	Running Expenses	Internal Income	Gross Budget	External Income	Net Budget 2017/18	Schools	Early Years	High Needs	Dedicated Schools Grant	LA Block
£ 814,500	Directorate	£ 491,780	£ 122,720	£	614,500	£	£ 614,500	18,500	44,230	153,950	216,680	397,820
			·		•				•	·		· · · · · · · · · · · · · · · · · · ·
1,966,300	First Response	1,951,510	47,000	-3,210	1,995,300	-29,000	1,966,300	0	0	0	0	1,966,300
2,379,080	Safeguarding Unit	2,694,650	334,670	-60,500	2,968,820	-481,650	2,487,170	0	0	0	0	2,487,170
176,170 <b>4,521,550</b>	LSCB Total Safeguarding Assurance	212,860 <b>4,859,020</b>	183,770 <b>565,440</b>	-40,500 <b>-104,210</b>	356,130 <b>5,320,250</b>	-219,970 <b>-730,620</b>	136,160 <b>4,589,630</b>	0 <b>0</b>	0 <b>0</b>	0 <b>0</b>	0	136,160 <b>4,589,630</b>
4,521,550	Total Saleguarding Assurance	4,659,020	365,440	-104,210	5,320,230	-730,020	4,569,630	- 0	<u> </u>			4,369,630
2,195,900	Specialist Assessment & Response Locality 3	2,208,140	563,320	0	2,771,460	-450,560	2,320,900	0	0	0	0	2,320,900
1,684,540	Specialist Assessment & Response Locality 2	1,559,860	249,680	0	1,809,540	0	1,809,540	0	0	0	0	1,809,540
2,103,110	Specialist Assessment & Response Locality 1	1,989,510	238,600	0	2,228,110	0	2,228,110	0	0	0	0	2,228,110
2,725,480	Fostering, Adoption & Placement Team	2,229,720	260,590	0	2,490,310	-50,000	2,440,310	0	0	0	0	2,440,310
3,806,590	Childrens Management	316,240	2,065,110	0	2,381,350	0	2,381,350	0	0	0	0	2,381,350
21,239,050	Operational Children Placements	550,110	21,802,950	0	22,353,060	-54,000	22,299,060	0	0	0	0	22,299,060
2,687,660	Disabled Children Service	1,083,810	1,603,850	0	2,687,660	0	2,687,660	0	0	0	0	2,687,660
1,485,250	Strengthening Families Total Social Care	1,528,210	106,740	0	1,634,950	0 EE4 EG0	1,634,950	0 <b>0</b>	0 <b>0</b>	0	0	1,634,950
37,927,580	Total Social Care	11,465,600	26,890,840	0	38,356,440	-554,560	37,801,880		U	0	0	37,801,880
3,800,280	Children's Centre	2,676,710	1,123,810	0	3,800,520	0	3,800,520	0	0	0	0	3,800,520
2,102,640	Supporting Leicestershire Families North	1,971,930	62,700	0	2,034,630	0	2,034,630	0	0	0	0	2,034,630
1,960,690	Supporting Leicestershire Families South	1,800,450	61,430	0	1,861,880	0	1,861,880	0	0	0	0	1,861,880
1,632,220	Early Help Support Services	1,574,520	331,380	-358,800	1,547,100	0	1,547,100	0	0	0	0	1,547,100
-1,469,320	Supporting Leicestershire Families Income	74,660	784,660	-864,600	-5,280	-1,171,940	-1,177,220	0	0	0	0	-1,177,220
1,675,830	Youth Offending Service	2,158,850	606,170	-198,600	2,566,420	-889,960	1,676,460	0	0	0	0	1,676,460
478,670	Community Safety	189,160	324,770	0	513,930	-36,000	477,930	0	0	0	0	477,930
10,181,010	Total Targeted Early Help	10,446,280	3,294,920	-1,422,000	12,319,200	-2,097,900	10,221,300	0	0	0	0	10,221,300
52,630,140	TOTAL CHILDREN'S SOCIAL CARE & EARLY HELP	26,770,900	30,751,200	-1,526,210	55,995,890	-3,383,080	52,612,810	0	0	0	0	52,612,810
02,000,140	TOTAL OFFICER O GOGIAL GARLE & LARLET FILLE	20,110,000	00,701,200	1,020,210	00,000,000	0,000,000	02,012,010					02,012,010
1,390,830	Education Sufficiency	1,070,720	537,150	-187,510	1,420,360	-236,720	1,183,640	279,610	0	621,290	900,900	282,740
2,381,970	5-19 Learning	550,910	1,827,030	-131,030	2,246,910	-209,930	2,036,980	248,000	0	0	248,000	1,788,980
4,076,450	Specialist Services to Vulnerable Groups	2,591,650	1,728,140	-333,440	3,986,350	-699,900	3,286,450	0	0	3,286,450	3,286,450	0
3,108,500	Education of Vulnerable Groups	692,300	2,393,190	-15,500	3,069,990	-56,500	3,013,490	0	0	1,998,410	1,998,410	1,015,080
53,111,120	Special Education Needs	630,500	58,237,200	0	58,867,700	-510,640	58,357,060	0	0	57,748,990	57,748,990	608,070
951,800	Psychology Service	1,056,810	41,330	-110,670	987,470	-110,670	876,800	0	0	0	0	876,800
23,592,710	0-5 Learning	1,408,890	29,890,480	0	31,299,370	-203,070	31,096,300	0	30,825,940	0	30,825,940	270,360
88,613,380	TOTAL EDUCATION, LEARNING & SKILLS	8,001,780	94,654,520	-778,150	101,878,150	-2,027,430	99,850,720	527,610	30,825,940	63,655,140	95,008,690	4,842,030
218,010	Commissioning	566,870	26,400	25,520	618,790	0	618,790	0	0	0	0	618,790
4,060	Transformation	326,540	32,990	-355,470	4,060	0	4,060	0	0	0	0	4,060
0	Music Services	1,019,820	387,530	0	1,407,350	-1,407,350	0	0	0	0	0	0
1,351,330	Admin & Committees	959,710	630,370	-57,030	1,533,050	-45,000	1,488,050	8,570	0	0	8,570	1,479,480
1,519,910	Human Resources	0	1,567,380	0	1,567,380	-47,470	1,519,910	674,900	0	0	674,900	845,010
451,380	Schools Copyright	0	467,870	0	467,870	0	467,870	467,870	0	0	467,870	0
3,544,690	TOTAL COMMISSIONING & DEVELOPMENT	2,872,940	3,112,540	-386,980	5,598,500	-1,499,820	4,098,680	1,151,340	0	0	1,151,340	2,947,340
250 250 200	Total Individual Cohools Budget	0	276 504 420	0	276 504 420	14 407 000	262.060.070	262.070.400	^	E 040	262.066.070	0
358,358,360	Total Individual Schools Budget	0	376,504,130 -263,328,800	U	376,504,130	-14,437,860	362,066,270	362,072,180 0	0	- <mark>5,910</mark> 1,694,000	362,066,270 1,694,000	U
1,060,000 922,000	Dedicated Schools Grant Recoupment Central Charges	0	2,378,700	0	-263,328,800 2,378,700	265,022,800 0	1,694,000 2,378,700	1,508,420	210,850	659,430	2,378,700	0
-444,877,850	Dedicated Schools Grant	0	2,370,700 ۱	0	∠,310,100 ∩	-462,515,680	-462,515,680	-365,278,050	-31,081,020	-66,156,610	-462,515,680	0
-84,537,490	TOTAL DSG ITEMS	0	115,554,030	0	115,554,030	-211,930,740	<b>-96,376,710</b>	<b>-1,697,450</b>	-30,870,170	<b>-63,809,090</b>	<b>-96,376,710</b>	<u> </u>
<u> </u>	. C., IL DOG II LING		110,007,000	<u> </u>	1.0,00-,000	2.1,000,140	30,010,110	1,007,400	00,010,110	00,000,000	55,575,775	<u> </u>
61,065,220	TOTAL CHILDREN & FAMILY SERVICES	38,137,400	244,195,010	-2,691,340	279,641,070	-218,841,070	60,800,000	0	0	0	0	60,800,000

# **ADULTS AND COMMUNITIES DEPARTMENT**

	KEVEI	NOE BODGE	2017/10				
Net Budget 2016/17		Employees	Running Expenses	Internal Income	Gross Budget	External Income	Net Budget 2017/18
£		£	£	£	£	£	£
	Dromoting Indonondonos						
5,889,810	Promoting Independence Reablement (HART)	4,384,630	683,680	0	5,068,310	-734,360	4,333,950
8,130	Crisis Response	525,530	47,600	0	573,130	-565,000	8,130
153,840	PI Heads of Service	149,640	0	0	149,640	0	149,640
3,891,930	PI Locality teams	4,453,940	153,810	0	4,607,750	-1,288,820	3,318,930
9,943,710	TOTAL	9,513,740	885,090	0	10,398,830	-2,588,180	7,810,650
2,2 22,2			,		,,	_,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	Personal Care & Support						
319,130	PCS Heads of Service	337,120	51,050	0	388,170	0	388,170
2,429,800	Whole Life Disability	2,358,380	103,440	0	2,461,820	-52,000	2,409,820
685,090	Review Teams	979,530	63,200	0	1,042,730	-350,000	692,730
2,895,210	Complex Mental Health & Emergency Duty Teams	3,165,400	333,700	0	3,499,100	-803,600	2,695,500
1,774,910	Safeguarding, DOLS and Court of Protection	1,798,560	1,367,430	-1,500	3,164,490	-689,580	2,474,910
1,264,710	Occupational Therapy	1,204,930	46,550	0	1,251,480	0	1,251,480
597,370	Inclusion Support	564,970 845,360	32,400	050,000	597,370	0	597,370
2,806,290	Aids, Adaptations and Assistive Technology TOTAL	845,360	3,639,170	-950,000 <b>-951,500</b>	3,534,530	-925,600	2,608,930
12,772,510	TOTAL	11,254,250	5,636,940	-951,500	15,939,690	-2,820,780	13,118,910
	Inhouse Provider Services						
3,837,930	Supported Living, Residential and Short Breaks	3,830,260	182,800	0	4,013,060	-6,140	4,006,920
2,924,580	CLC / Day Services	3,461,730	237,370	-67,850	3,631,250	-95,150	3,536,100
424,670	Shared Lives team	279,080	41,920	0	321,000	0	321,000
303,360	Community Enablement and Reablement Team	238,220	15,640	0	253,860	0	253,860
69,240	Provider Services Review	82,260	-55,470	0	26,790	-17,700	9,090
7,559,780	TOTAL	7,891,550	422,260	-67,850	8,245,960	-118,990	8,126,970
	Early Intervention & Prevention						
474,030	Extra Care	0	544,030	0	544,030	0	544,030
53,310	Eligible Services	0	72,190	0	72,190	0	72,190
180,000	Primary (e.g. Information & Advice)	0	115,000	0	115,000	0	115,000
344,020	Secondary (e.g. Carers & Community Assessments)	0	689,220	0	689,220	-541,410	147,810
176,640	Tertiary (e.g. Advocacy)	0	159,020	0	159,020	0	159,020
1,228,000	TOTAL	0	1,579,460	0	1,579,460	-541,410	1,038,050
4.050.040	Strategy & Commissioning	0.040.000	000 550	550.040	4 755 000	04.000	4 704 000
1,852,640	Business Support	2,048,690	263,550	-556,610	1,755,630	-24,000	1,731,630
778,650 987,450	Commissioning and Market Development Compliance	795,210	43,680	0	838,890	-64,370	774,520 938,810
1,073,760	Community Care Finance	1,261,660 1,121,120	27,510 53,430	-8,000	1,289,170 1,166,550	-350,360 -116,240	1,050,310
379,760	IT & Information / IAS implementation	437,940	85,300	-89,870	433,370	-58,920	374,450
5,072,260	TOTAL	5,664,620	473,470	-654,480	5,483,610	-613,890	4,869,720
3,072,200	TOTAL	0,004,020	470,470	004,400	0,400,010	010,000	4,000,120
	Demand Led Commissioned Services						
49,310,790	Residential & Nursing Care	0	82,506,140	0	82,506,140	-32,344,700	50,161,440
1,445,000	Shared Lives Residential	0	1,400,000	0	1,400,000	0	1,400,000
13,091,160	Supported Living	0	13,141,160	0	13,141,160	0	13,141,160
28,805,980	Home Care	0	21,139,000	0	21,139,000	0	21,139,000
28,560,050	Direct Cash Payments	0	36,437,820	0	36,437,820	-1,279,620	35,158,200
4,942,650	Community Life Choices (CLC)	0	4,692,650	0	4,692,650	0	4,692,650
474,000	Shared lives - CLC	0	474,000	0	474,000	0	474,000
-17,025,000	Community Income	0	0	0	0	-17,139,700	-17,139,700
109,604,630	TOTAL	0	159,790,770	0	159,790,770	-50,764,020	109,026,750
16 201 160	Detter Care Fund (Balance)	270 100	E90 240	120,000	920 440	17 000 510	16 072 100
-16,381,160	Better Care Fund (Balance)	370,100	589,310	-130,000	829,410	-17,802,510	-16,973,100
669,330	Department Capier Management	914,180	103,440	-396,520	621,100	0	621 100
009,330	Department Senior Management	914,100	103,440	-390,320	021,100	U	621,100
0	ASC Support Grant	0	2,140,000	0	2,140,000	0	2,140,000
O	ASC Support Grant	U	2,140,000	O	2,140,000	U	2,140,000
130,469,060	TOTAL ASC	35,608,440	171,620,740	-2,200,350	205,028,830	-75,249,780	129,779,050
130,403,000	TOTAL AGG	33,000,440	171,020,740	-2,200,330	203,020,030	-13,243,100	123,773,030
	Communities and Wellbeing						
2,301,660	Libraries	2,396,590	437,100	-67,000	2,766,690	-658,160	2,108,530
629,220	Heritage	659,370	287,850	0	947,220	-418,080	529,140
192,200	Records Office	392,760	54,850	0	447,610	-254,770	192,840
742,190	Museums & Creative Industries	684,150	242,630	0	926,780	-49,920	876,860
817,720	Collections & Support Resources	262,880	772,860	0	1,035,740	-1,700	1,034,040
511,980	C&W Senior Management	490,070	12,990	-14,780	488,280	0	488,280
243,180	Lifelong Learning	587,230	182,800	-1,200	768,830	-516,000	252,830
0	Externally Funded Projects	253,740	411,530	-80,140	585,130	-585,130	0
0	Adult Learning	3,890,550	1,001,850	-70,000	4,822,400	-4,822,400	0
-64,220	C&W Efficiencies	-219,570	11,000	0	-208,570	0	-208,570
5,373,930	TOTAL C&W	9,397,770	3,415,460	-233,120	12,580,110	-7,306,160	5,273,950
135,842,990	TOTAL ADULTS & COMMUNITIES	45,006,210	175,036,200	-2,433,470	217,608,940	-82,555,940	135,053,000
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## PUBLIC HEALTH DEPARTMENT

Net Budget 2016/17 £		Employees £	Running Expenses £	Internal Income £	Gross Budget	External Income £	Net Budget 2017/18 £
	PUBLIC HEALTH						
-26,133,960	Public Health Ring-Fenced Grant	0	0	0	0	-25,528,000	-25,528,000
1,700,940	Public Health Leadership	1,512,920	465,170	0	1,978,090	-290,530	1,687,560
4,315,120	Sexual Health	0	4,301,390	0	4,301,390	0	4,301,390
600,000	NHS Health Check programme	0	600,000	0	600,000	0	600,000
190,000	Health Protection	0	180,000	0	180,000	0	180,000
661,600	Obesity Programmes	0	656,000	0	656,000	0	656,000
1,154,760	Physical Activity	0	1,131,450	0	1,131,450	0	1,131,450
4,138,830	Substance Misuse	0	3,869,250	0	3,869,250	0	3,869,250
984,500	Smoking & Tobacco	316,840	454,500	0	771,340	0	771,340
9,307,410	Childrens Public Health 0-19	0	8,839,000	0	8,839,000	0	8,839,000
146,800	Public Health Advice	598,990	219,740	-22,500	796,230	-183,220	613,010
484,000	Public Health Other Commissioned Activity	0	433,400	0	433,400	-3,400	430,000
0	Early Help and Prevention Services	0	2,124,520	0	2,124,520	0	2,124,520
0	Leicester-Shire and Rutland Sport	854,590	997,080	-1,088,820	762,850	-762,850	0
-2,450,000	TOTAL PUBLIC HEALTH	3,283,340	24,271,500	-1,111,320	26,443,520	-26,768,000	-324,480

<u>APPENDIX E</u>

## **ENVIRONMENT & TRANSPORT DEPARTMENT**

Net Budget 2016/17		Employees	Running Expenses	Internal Income	Gross Budget	External Income	Net Budget 2017/18
£		£	£	£		£	£
	HIGHWAYS & TRANSPORTATION						
888,800	Management & Training costs	976,100	325,200	-26,800	1,274,500	-457,000	817,500
	Commissioning						
2,001,880	Staffing & Admin	4,664,100	213,300	-882,800	3,994,600	-2,292,400	1,702,200
1,305,500	Traffic Controls	0	1,380,500	0	1,380,500	-75,000	1,305,500
525,610	Road Safety	353,900	576,700	-526,100	404,500	-114,000	290,500
0	Speed Awareness	159,100	2,146,700	0	2,305,800	-2,305,800	0
230,700	Sustainable Travel	0	233,300	0	233,300	-2,600	230,700
	Delivery						
3,013,950	Staffing, Admin. & Depot Overhead Costs	7,157,700	1,389,300	-5,176,600	3,370,400	-903,500	2,466,900
3,247,000	Environmental Maintenance	1,512,300	1,407,900	0	2,920,200	-50,000	2,870,200
2,494,000	Street Lighting Maintenance	498,900	1,894,600	0	2,393,500	-56,400	2,337,100
2,679,000	Reactive Maintenance (Structural & Safety)	505,600	825,500	0	1,331,100	0	1,331,100
1,423,000	Winter Maintenance	398,900	888,000	0	1,286,900	0	1,286,900
0	MTFS Capital Financing Reserve (Capital Substitution)	0	0	-3,416,000	-3,416,000	0	-3,416,000
	Transport Operations						
1,170,730	Staffing & Admin	2,346,300	774,000	-1,721,200	1,399,100	-339,400	1,059,700
8,104,800	Special Education Needs	0	9,267,000	0	9,267,000	-179,700	9,087,300
4,474,500	Mainstream School Transport	0	4,763,500	0	4,763,500	-289,000	4,474,500
3,558,200	Social Care Transport	0	3,633,200	-112,500	3,520,700	0	3,520,700
290,400	Fleet Transport	3,233,000	1,729,000	-4,345,300	616,700	-326,300	290,400
4,903,900	Concessionary Travel & Joint Arrangements	0	13,799,300	0	13,799,300	-8,895,400	4,903,900
2,715,900	Public Bus Services	0	4,069,100	-154,000	3,915,100	-1,299,200	2,615,900
35,000	Blue Badge	0	150,000	0	150,000	-115,000	35,000
0	Civil Parking Enforcement	0	1,444,500	0	1,444,500	-1,444,500	0
43,062,870	TOTAL	21,805,900	50,910,600	-16,361,300	56,355,200	-19,145,200	37,210,000
	ENVIRONMENT & WASTE MANAGEMENT						
334,560	Management	318,200	9,900	0	328,100	0	328,100
	Dollow 9 Stratogy						
507.000	Policy & Strategy	F04 700	7.000	0	500 000	44.000	505 000
597,300	Staffing & Admin	591,700	7,600	0	599,300	-14,000	585,300
314,800	Initiatives	51,600	295,000	0	346,600	-81,800	264,800
	Design & Delivery			_			
606,340	Staffing & Admin	568,800	26,000	0	594,800	0	594,800
6,071,500	Landfill	0	6,650,000	0	6,650,000	0	6,650,000
10,238,300	Treatment Contracts	0	10,189,800	0	10,189,800	0	10,189,800
1,863,400	Composting Contracts	0	1,613,400	0	1,613,400	0	1,613,400
2,925,700	Recycling & Household Waste Sites	0	2,730,700	0	2,730,700	-150,000	2,580,700
1,560,800	Haulage & Waste Transfer	0	1,570,800	0	1,570,800	0	1,570,800
-1,121,000 3,229,200	Income Recycling & Reuse Credits	0	0 3,339,200	0 0	0 3,339,200	-1,181,000 0	-1,181,000 3,339,200
26,620,900	TOTAL	1,530,300	26,432,400	0	27,962,700	-1,426,800	26,535,900
20,020,300	· · · · · ·	1,000,000	20,732,700	<u> </u>	£1,50£,100	1,740,000	20,000,000
1 257 720	DEPARTMENTAL AND BUSINESS MANAGEMENT	1 216 400	10 600	20.400	1 205 600	^	1 205 600
1,257,730 364,300	Management & Admin Departmental Costs	1,216,400 0	18,600 364,300	-29,400 0	1,205,600 364,300	0 0	1,205,600 364,300
4 000 000	TOTAL	4 040 400	202.000	20.400	4 500 000	^	4 FC0 000
1,622,030	TOTAL	1,216,400	382,900	-29,400	1,569,900	0	1,569,900
71,305,800	TOTAL ENVIRONMENT & TRANSPORT	24,552,600	77,725,900	-16,390,700	85,887,800	-20,572,000	65,315,800

## CHIEF EXECUTIVE'S DEPARTMENT

Net Budget 2016/17 £		Employees £	Running Expenses £	Internal Income £	Gross Budget	External Income £	Net Budget 2017/18 £
	DEMOCRATIC SERVICES, ADMIN & CIVIC AFFAIRS						
1,349,020	Democratic Services and Administration	1,241,670	141,290	-13,660	1,369,300	-63,330	1,305,970
114,000	Subscriptions	0	114,000	0	114,000	0	114,000
200,760	Civic Affairs	69,040	158,900	0	227,940	-43,000	184,940
1,663,780	TOTAL	1,310,710	414,190	-13,660	1,711,240	-106,330	1,604,910
1,711,480	LEGAL SERVICES	2,343,830	168,440	-444,890	2,067,380	-398,000	1,669,380
3,873,660	STRATEGY AND BUSINESS INTELLIGENCE	3,093,560	2,570,950	-1,348,690	4,315,820	-670,390	3,645,430
	REGULATORY SERVICES						
1,473,470	Trading Standards	1,425,120	241,670	-76,000	1,590,790	-156,000	1,434,790
861,530	Coroners	170,630	850,970	0	1,021,600	-42,000	979,600
-174,780	Registrars	802,860	66,400	0	869,260	-1,126,800	-257,540
2,160,220	TOTAL	2,398,610	1,159,040	-76,000	3,481,650	-1,324,800	2,156,850
486,900	PLANNING, HISTORIC & NATURAL ENVIRONMENT	817,670	246,210	-70,000	993,880	-520,700	473,180
135,920	DEPARTMENTAL ITEMS	88,140	37,210	-88,140	37,210	0	37,210
0	COMBINED AUTHORITY CONTRIBUTION	0	150,000	0	150,000	0	150,000
10,031,960	TOTAL CHIEF EXECUTIVES	10,052,520	4,746,040	-2,041,380	12,757,180	-3,020,220	9,736,960

### **CORPORATE RESOURCES DEPARTMENT**

Net Budget 2016/17		Employees	Running Expenses	Internal Income	Gross Budget	External Income	Net Budget 2017/18
£		£	£	£	£	£	£
4 400 000	Strategic Finance, Assurance, Property & EMSS	4 000 070	504.000	440.000	4 5 4 4 5 2 0	70 500	4 474 000
1,490,030	Strategic Property	1,069,670	581,860	-110,000	1,541,530	-70,500	1,471,030
2,682,320	Strategic Finance & Investments	2,736,790	212,300	-194,940	2,754,150	-136,200	2,617,950
550,000	Care Finance	516,090	13,000	0	529,090	0	529,090
391,410	Internal Audit	850,350	26,500	-280,000 1 181 700	596,850	-236,440	360,410
1,631,000	Insurance	265,530	2,868,710	-1,181,700	1,952,540	-133,660	1,818,880
283,650 0	Corporate Projects Pensions	0 907,360	162,330 0	0	162,330 907,360	0 -907,360	162,330
-	East Midlands Shared Services	·	-	•			1 221 620
1,385,280 <b>8,413,690</b>	Total Director of Finance	3,618,360 <b>9,964,150</b>	1,873,030 <b>5,737,730</b>	-75,770 <b>-1,842,410</b>	5,415,620 <b>13,859,470</b>	-4,194,000 - <b>5,678,160</b>	1,221,620 <b>8,181,310</b>
0,413,090	Total Director of Finance	9,904,130	3,737,730	-1,042,410	13,039,470	-5,076,100	0,101,310
	People, Information & Technology and Transformation	1					
955,350	Human Resources	1,744,080	59,050	-278,090	1,525,040	-678,860	846,180
455,980	Health & Safety	599,560	47,600	0	647,160	-236,200	410,960
154,740	Trade Union	183,110	1,350	0	184,460	0	184,460
2,209,540	Learning & Development	1,324,530	1,034,670	-105,560	2,253,640	-507,290	1,746,350
242,580	Emergency Management & Resilience	495,200	32,440	0	527,640	-261,640	266,000
846,740	Commissioning Support Unit	840,750	25,150	-50,000	815,900	0	815,900
9,280,530	Information & Technology	6,382,910	3,672,230	-720,790	9,334,350	-78,960	9,255,390
1,093,410	Transformation Unit	2,975,740	2,308,970	-4,216,310	1,068,400	0	1,068,400
0	Centre of Excellence	741,250	608,750	-150,000	1,200,000	-1,200,000	0
15,238,870	Total Corporate Services	15,287,130	7,790,210	-5,520,750	17,556,590	-2,962,950	14,593,640
	·				, ,		
	Customer & Property Services (excl trading)						
1,904,630	Customer Service Centre	1,952,750	20,000	-118,000	1,854,750	0	1,854,750
901,350	Management and Business Support	882,400	46,040	-32,700	895,740	0	895,740
1,262,220	Marketing and Communications	1,089,060	352,780	-183,980	1,257,860	-45,000	1,212,860
2,109,300	County Hall and Locality Premise Costs	148,110	2,094,600	0	2,242,710	0	2,242,710
904,050	C&F, A&C and R&HW sites	0	879,910	0	879,910	0	879,910
1,351,060	Library & Community Premise Costs	0	904,150	0	904,150	0	904,150
150,000	Vacant properties and unattached land	0	272,000	0	272,000	-122,000	150,000
672,090	Facilities Management Premise Support & Op Mgt	582,620	86,200	0	668,820	0	668,820
454,650	Property Services Business Support	400,550	14,100	0	414,650	0	414,650
148,720	Postal Services	87,160	68,070	-19,110	136,120	-3,060	133,060
63,580	Traveller services	199,640	58,560	-15,000	243,200	-172,320	70,880
-73,450	Caretakers Houses	0	-410	0	-410	-73,500	-73,910
469,110	Supported Employment	444,470	0	0	444,470	0	444,470
2,709,000	Major Condition Improvement Works	0	4,390,000	-1,378,000	3,012,000	0	3,012,000
-833,780	Farms and Industrial Properties	79,730	1,902,730	0	1,982,460	-2,894,500	-912,040
12,192,530	Total Customer & Property Services	5,866,490	11,088,730	-1,746,790	15,208,430	-3,310,380	11,898,050
-1,587,090	Total Commercial Services	12,874,440	9,597,670	-8,604,550	13,867,560	-16,057,560	-2,190,000
10,605,440	Total Customer & Commercial Services	18,740,930	20,686,400	-10,351,340	29,075,990	-19,367,940	9,708,050
34,258,000	TOTAL CORPORATE RESOURCES	43,992,210	34,214,340	-17,714,500	60,492,050	-28,009,050	32,483,000

## **CENTRAL ITEMS**

Net Budget 2016/17 £		Employees £	Running Expenses £	Internal Income £	Gross Budget	External Income £	Net Budget 2017/18 £
	FINANCING OF CAPITAL						
24,100,000	Financing of Capital	0	26,847,000	-117,000	26,730,000	-3,930,000	22,800,000
4,475,000	Voluntary MRP/ repayment of Debt	0	0	0	0	0	0
28,575,000		0	26,847,000	-117,000	26,730,000	-3,930,000	22,800,000
2,000,000	REVENUE FUNDING OF CAPITAL	0	16,850,000	0	16,850,000	0	16,850,000
	CENTRAL EXPENDITURE						
-275,000	Financial Arrangements	0	320,000	-270,000	50,000	-425,000	-375,000
1,354,000	Members Expenses & Support etc	193,000	1,165,000	0	1,358,000	0	1,358,000
200,000	Elections	0	200,000	0	200,000	0	200,000
280,000	Flood Defence levies	0	285,000	0	285,000	0	285,000
1,900,000	Pensions (pre LGR /LGR)	0	1,850,000	0	1,850,000	0	1,850,000
100,000	Contributions to Discretionary Discount Funds	0	60,000	0	60,000	0	60,000
125,000	Contributions to LCTS Administration costs	0	65,000	0	65,000	0	65,000
3,684,000		193,000	3,945,000	-270,000	3,868,000	-425,000	3,443,000
	CENTRAL GRANTS AND OTHER INCOME						
-1,950,000	Bank & other interest	0	0	0	0	-1,600,000	-1,600,000
-385,000	Local Services Support Grant	0	0	0	0	-385,000	-385,000
-4,170,000	New Homes Bonus Grant	0	0	0	0	-3,903,000	-3,903,000
-130,000	New Homes Bonus - element of top slice returned	0	0	0	0	-142,000	-142,000
-3,650,000	Education Services Grant	0	0	0	0	-2,195,000	-2,195,000
-3,307,000	Transitional Grant	0	0	0	0	-3,306,000	-3,306,000
0	Adult Social Care Support Grant	0	0	0	0	-2,425,000	-2,425,000
-13,592,000		0	0	0	0	-13,956,000	-13,956,000
20,667,000	TOTAL CENTRAL ITEMS	193,000	47,642,000	-387,000	47,448,000	-18,311,000	29,137,000
20,007,000	101712 GENTIME ITEMO	100,000	-11,0-12,000		41,440,000	. 3,0 : 1,000	20,107,000

